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2019 AUDIT PLAN OVERVIEW:

Background

Due to the City Auditor role being filled mid-year, audit projects for the remaining 2019 year are planned and proposed for approval.



AUDIT WORKPLAN DEVELOPMENT APPROACH

Two methods were used to identify the remaining 2019 audit priorities of the Governing Body and City Manager's Office:

- 1. The Governing Body was asked to rank the significance of various audit projects via an online survey.
 - Survey items were derived from Auditor analysis of activities underlying the City Budget's Community Focus Areas. Significant activities, programs and processes related to these focus areas were considered, and potential audit projects commonly performed on these activities were developed. These potential projects were then included on the Governing Body survey.
 - (Focus areas are: Active Lifestyles, Diversity, Downtown, Economic Viability, Public Safety, Transportation and Utility Services)
- 2. <u>The City Manager's Office</u> CMO solicited Director input into audit priorities in a team brainstorming meeting. The team used:
 - their knowledge of key operating areas/projects,
 - recent audit history and frequency, and
 - questions regarding risk characteristics developed by the City Auditor to develop a list of management team audit priorities.



GOVERNING BODY'S SURVEYED AUDIT PRIORITIES

Cash Handling – Score: 2.5

Fleet Management/Replacement – Score: 2.5

Pcard Procurement – Score: 2.3

Overtime Usage & Patterns - Score: 2.0

Police Evidence/Inventory – Score: 2.0

Capital Projects/Change Orders - Score: 1.8

Payroll – Score: 1.8

Forfeitures/Restitution (Court) - Score: 1.8

E1 ERP Segregation of Duties - Score: 1.8

Facilities Maintenance Project Selection - Score: 1.6

(top ranked priorities in green; scored on 1-3 scale, w/3 = high priority)



CITY MANAGER TEAM AUDIT PRIORITIES

gathered in team CMO team meeting (top ranked priorities in **green**)

Cash Handling
PCard
IT Physical Inventory/Asset Tracking
Police Property and Evidence
Franchise Fees

LED Streetlight Conversion
Accounts Payable
Worker's Compensation
Taxi Coupon Program
Grant Reimbursements



AUDIT PRIORITY FOCUS AREAS OF *BOTH*GOVERNING BODY AND THE CITY MANAGER TEAMS

Governing Body Priorities City Manager Team Priorities

Fleet Management/Replacement
Overtime Usage & Patterns
Police Evidence/Inventory
Capital Projects/Change Orders
Payroll
Forfeitures/Restitution (Court)
E1 ERP Segregation of Duties
Facilities Maint Project Selection

Audit Projects suggested by both groups

Cash Handling PCard/Procurement

IT Security Audit
Police Property and Evidence
Franchise Fees
LED Streetlight Conversion
Accounts Payable
Worker's Compensation
Taxi Coupon Program
Grant Reimbursements



PROPOSED AUDIT WORKPLAN

based on common priorities of the Governing Body and City Manager's Team For remaining calendar year 2019

Project/Task	General Description
CASH HANDLING	 Assessing processes and controls for significant higher volume/higher amount cash locations Analyzing City-wide cash volume and deposit patterns Evaluating the adequacy of physical security for cash and cash-handling personnel
PCARD PROCUREMENT	 Assessing Pcard: Card issuance controls Purchase activity patterns Transaction review and approval Activity monitoring processes
SPECIAL REQUESTS, WORKING GROUP PARTICIPATION, ADMINISTRATION, ETC.	 2020 Risk Assessment/Audit Workplan development Council agenda/packet review Expertise/review time for any working groups, decision/strategy teams, etc. Audit Committee meetings Any needed internal analytical support Required training to retain CPA and CRMA certifications



WORKPLAN ALIGNMENT WITH 2019-20 CITY AUDITOR BUDGET OBJECTIVES

- Report to the City Council a minimum of 4 audits which address areas of risk for the City.
- Identify opportunities for the City to avoid certain costs or to increase revenue.
- Develop a continuous audit program to automate the testing of internal controls associated with key business processes.
- Provide assistance and consultation to the City's process improvement initiatives.

2 planned project completions for the remaining ~ 1/2 year = Appx 4 projects/full year pace and goal

Remaining to develop – development will begin with upcoming planning for 2020 audit year

Part of 2019 workplan hours (included with special request/ working group time)

